



KCCI
MANGALORE

empowering enterprise, facilitating growth...Since 1940

ಕೆನರಾ ವಾಣಿಜ್ಯ ಮತ್ತು ಕೈಗಾರಿಕಾ ಸಂಸ್ಥೆ

ಚೇಂಬರ್ ಬಿಲ್ಡಿಂಗ್, ಬಂದರು, ಪಿ.ಬಿ. ನಂ. 116, ಮಂಗಳೂರು, ಭಾರತ - 575 001.

KANARA CHAMBER OF COMMERCE & INDUSTRY

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CIN : U91990KA1940PLC001135

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19th January, 2021

Mr. Elon Musk,
Co-Founder & Chief Executive Officer,
Tesla Inc.
3500 Deer Creek Road,
Palo Alto, CA 94304

Dear Elon,

Like all Indians, I am elated to hear that you will commence operations in our country shortly. As the President of the Chamber of Commerce of Mangalore, a city often referred to as a hidden offshore gem, it is essential that I highlight the unique opportunity that Mangalore could provide as an ideal location for your manufacturing facility.

Mangalore has scalability, commercial-friendliness and an educated high-quality labour. We have a metropolitan population of over 500,000. The city's education infrastructure includes engineering colleges, medical schools and arts & science academies. These have given rise to quality graduates, possessing a high standard of English, for technically-oriented and business-focused roles.

My city has an all-weather port, an international airport & is a hub for the Indian Railways. We are relatively pollution-free, enjoy a tropical climate & are counted among the many cities to be developed as a 'Smart City' by the Indian Government.

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Affiliated to :

Federation of Indian Chambers of Commerce & Industry, New Delhi,
Federation of Karnataka Chambers of Commerce & Industry, Bangalore,
Confederation of Indian Industry, (Southern Region), Bangalore/Chennai,
Bangalore Chamber of Industry & Commerce, Bangalore &
Indian Merchants' Chamber, Mumbai.



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We are a cosmopolitan city with a penchant for social life. People who migrate to Mangalore for a job never go back to the place they came from!

I welcome the opportunity to discuss further the benefits of setting up your facility in our region. I am available to connect at your earliest convenience.

Thank you.

Yours sincerely,

For Kanara Chamber of Commerce and Industry

**ISAAC VAS
PRESIDENT
DIN 00712781**